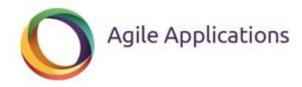
G-Cloud 10 SFIA Rate Card

Skills for the Information Age (SFIA)

Definitions & Rate Card



79 Macrae Road Eden Office Park Ham Green Bristol BS20 000 0330 100 3675 info@agileapplications.co.uk www.agileapplications.co.uk

Agile Applications Rate Card

		Strategy & architecture	Business change	Solution development & implementation	Service management	Procurement & management support	Client interface
1.	Follow	£900	£900	£600	£600	£600	£600
2.	Assist	£900	£900	£600	£600	£600	£600
3.	Apply	£900	£900	£600	£600	£600	£600
4.	Enable	£900	£900	£900	£900	£900	£900
5.	Ensure/Advise	£1000	£1000	£900	£900	£900	£900
6.	Initiate/Influence	£1200	£1200	£1200	£1200	£1000	£1000
7.	Set Strategy/Inspire	£1500	£1500	£1200	£1200	£1200	£1200

Standards for Consultancy Day Rate cards:

- Consultant's Working Day 8 hours exclusive of travel and lunch.
 Working Week Monday to Friday excluding national holidays. Office Hours
 09:00 17:00 Monday to Friday.
- Travel and Subsistence Included in day rate within M25. Payable at department's standard T&S rates outside M25
- All on-site days are at a minimum of £1000 per day.
- Mileage As above.
- Professional Indemnity Insurance included in day rate.

Level Definitions

	Autonomy	Influence	Complexity	Business Skills
1. Follow	Works under close supervision. Uses little discretion. Is expected to seek guidance in expected situations.	Interacts with immediate colleagues.	Performs routine activities in a structured environment. Requires assistance in resolving unexpected problems.	 uses basic information systems and technology functions, applications, and processes demonstrates an organised approach to work learns new skills and applies newly acquired knowledge has basic oral and written communication skills contributes to identifying own development opportunities
2. Assist	Works under routine supervision. Uses minor discretion in resolving problems or enquiries. Works without frequent reference to others.	Interacts with and may influence immediate colleagues. May have some external contact with customers and suppliers. May have more influence in own domain.	Performs a range of varied work activities in a variety of structured environments.	 understands and uses appropriate methods, tools and applications. demonstrates a rational and organised approach to work is aware of health and safety issues. Identifies and negotiates own development opportunities has sufficient communication skills for effective dialogue with colleagues. Is able to work in a team is able to plan, schedule and monitor own work within short time horizons absorbs technical information when it is presented systematically and applies it effectively

3. Apply	Works under general	Interacts with and	Performs a broad range	- understands and uses appropriate methods,
	supervision.	influences	of work, sometimes	tools and applications.
		department/project team	complex and non-	- demonstrates an analytical and systematic
		members.	routine, in a variety of	approach to problem solving
	Uses discretion in identifying and resolving complex problems and assignments.	May have working level contact with customers and suppliers.	environments.	 takes the initiative in identifying and negotiating appropriate development opportunities. demonstrates effective communication skills. contributes fully to the work of teams
	Usually receives specific instructions and has work reviewed at frequent milestones.	In predictable and structured areas may supervise others.		 plans, schedules and monitors own work (and that of others where applicable) competently within limited deadlines and according to relevant legislation and procedures absorbs and applies technical information works to required standards
	Determines when issues should be escalated to a higher level.	Makes decisions which may impact on the work assigned to individuals or phases of projects.		 understands and uses appropriate methods, tools and applications appreciates the wider field of information systems, and how own role relates to other roles and to the business of the employer or client
4. Enable	Works under general direction within a clear framework of accountability.	Influences team and specialist peers internally. Influences customers at account level and suppliers.	Performs a broad range of complex technical or professional work activities, in a variety of contexts.	 selects appropriately from applicable standards, methods, tools and applications. Demonstrates an analytical and systematic approach to problem solving communicates fluently orally and in writing,
	Exercises substantial personal responsibility and	Has some responsibility for		and can present complex technical information to both technical and non-technical audiences

	autonomy.	the work of others and for		- facilitates collaboration between stakeholders
	Plans own work to meet given objectives and processes.	the work of others and for the allocation of resources. Participates in external activities related to own specialism.		 facilitates collaboration between stakeholders who share common objectives plans, schedules and monitors work to meet time and quality targets and in accordance with relevant legislation and procedures. rapidly absorbs new technical information and applies it effectively has a good appreciation of the wider field of information systems, their use in relevant
		Makes decisions which influence the success of projects and team objectives.		 employment areas and how they relate to the business activities of the employer or client. maintains an awareness of developing technologies and their application and takes some responsibility for personal development
5. Ensure or Advise	Works under broad direction.	Influences organisation, customers, suppliers and	Performs a challenging range and variety of	 advises on the available standards, methods, tools and applications relevant to own
	Is fully accountable for own technical work and/or project/ supervisory responsibilities.	peers within industry on the contribution of own specialism. Has significant responsibility for the work of others and for the allocation of	complex technical or professional work activities. Undertakes work which requires the application of fundamental	specialism and can make correct choices from alternatives - analyses, diagnoses, designs, plans, execute and evaluates work to time, cost and quality targets - communicates effectively, formally and informally, with colleagues, subordinates and customers
	Receives assignments in the form of objectives.	resources.	principles in a wide and often unpredictable	 demonstrates leadership facilitates collaboration between stakeholders who have diverse objectives

	Establishes own milestones and team objectives, and delegates responsibilities. Work is often self-initiated.	Makes decisions which impact on the success of assigned projects i.e. results, deadlines and budget. Develops business relationships with customers.	range of contexts. Understands the relationship between own specialism and wider customer or organisational requirements.	 understands the relevance of own area of responsibility or specialism to the employing organisation takes customer requirements into account when making proposals takes initiative to keep skills up to date. Mentors more junior colleagues maintains an awareness of developments in the industry analyses requirements and advises on scope and options for operational improvement demonstrates creativity and innovation in applying solutions for the benefit of the customer
6. Initiate or influence	Has defined authority and responsibility for a significant area of work, including technical, financial and quality aspects. Establishes organisational objectives and delegates responsibilities. Is accountable for actions and decisions taken by self and subordinates.	Influences policy formation on the contribution of own specialism to business objectives. Influences a significant part of own organisation and influences customers and suppliers and industry at senior management level. Makes decisions which	Performs highly complex work activities covering technical, financial and quality aspects. Contributes to the formulation of IT strategy. Creatively applies a wide range of technical and/or management	 absorbs complex technical information and communicates effectively at all levels to both technical and non-technical audiences. Assesses and evaluates risk understands the implications of new technologies demonstrates clear leadership and the ability to influence and persuade has a broad understanding of all aspects of IT and deep understanding of own specialism(s). understands and communicates the role and impact of IT in the employing organisation and promotes compliance with relevant legislation takes the initiative to keep both own and subordinates' skills up to date and to maintain

		impact the work of employing organisations, achievement of organisational objectives and financial performance. Develops high-level relationships with	principles.	an awareness of developments in the IT industry
7.6.1		customers, suppliers and industry leaders.		
7 Set Strategy and	Has authority and responsibility for all aspects	Makes decisions critical to organisational success.	Leads on the formulation and	 has a full range of strategic management and leadership skills
inspire	of a significant area of work, including policy formation and application.	Influences developments within the IT industry at the highest levels.	application of strategy. Applies the highest	 understands, explains and presents complex technical ideas to both technical and nontechnical audiences at all levels up to the highest in a persuasive and convincing manner has a broad and deep IT knowledge coupled
	Is fully accountable for actions taken and decisions made, both by self and subordinates	Advances the knowledge and/or exploitation of IT within one or more organisations. Develops long-term	level of management and leadership skills. Has a deep understanding of the IT industry and the implications of	with equivalent knowledge of the activities of those businesses and other organisations that use and exploit IT - communicates the potential impact of emerging technologies on organisations and individuals and analyses the risks of using or not using such technologies - assesses the impact of legislation, and actively

strategic relationships with	emerging technologies	promotes compliance
customers and industry	for the wider business	- takes the initiative to keep both own and
leaders.	environment.	subordinates' skills up to date and to maintain
		an awareness of developments in IT in own
		area(s) of expertise.